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If you are in any doubt about this circular or as to the action to be taken, you should consult your stockbroker or other registered dealer in securities, bank manager, solicitor, professional accountant or other professional adviser.

If you have sold or transferred all your shares in Capital Environment Holdings Limited, you should at once hand this circular, the 2024 annual report and the accompanying form of proxy to the purchaser or transferee or to the bank, stockbroker or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee.

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CAPITAL ENVIRONMENT HOLDINGS LIMITED
首創環境控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 03989)

**(1) PROPOSAL FOR
GENERAL MANDATES TO REPURCHASE AND ISSUE SHARES
(2) RE-ELECTION OF RETIRING DIRECTORS
(3) RETIREMENT OF AUDITOR AND APPOINTMENT OF
NEW AUDITOR
AND
NOTICE OF ANNUAL GENERAL MEETING**

A notice convening the Annual General Meeting of Capital Environment Holdings Limited to be held at 6/F, Building 1, Capital Xindadu Hotel, 21 Chegongzhuang Street, Xicheng District, Beijing, China on Thursday, 26 June 2025 at 10:15 a.m. is set out on pages 19 to 23 of this circular. A form of proxy for use at the Annual General Meeting is enclosed with this circular. Whether or not you are able to attend the Annual General Meeting, you are requested to complete and return the enclosed form of proxy in accordance with the instructions printed thereon to the Company's Hong Kong branch share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong as soon as possible and in any event not less than 48 hours before the time appointed for holding the Annual General Meeting or any adjourned meeting thereof (as the case may be). Completion and return of the form of proxy will not preclude you from attending and voting at the Annual General Meeting or any adjournment thereof in person, should you so wish.

2 June 2025

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DEFINITIONS

In this circular, the following expressions shall have the following meanings unless the context requires otherwise:

“Annual General Meeting”	the annual general meeting of the Company to be held at 6/F, Building 1, Capital Xindadu Hotel, 21 Chegongzhuang Street, Xicheng District, Beijing, China on Thursday, 26 June 2025 at 10:15 a.m., notice of which is set out on pages 19 to 23 of this circular;
“Articles of Association”	the articles of association of the Company;
“Board”	the board of Directors of the Company;
“CCASS”	the Central Clearing and Settlement System, a securities settlement system used within the Hong Kong Exchanges and Clearing Limited market system;
“Code”	the Hong Kong Code on Takeovers and Mergers, as amended, supplemented or otherwise modified from time to time;
“Companies Act”	the Companies Act, Cap. 22 (Revised) of the Cayman Islands, as amended, supplemented or otherwise modified from time to time;
“Company”	Capital Environment Holdings Limited, a company incorporated with limited liability in the Cayman Islands on 27 May 2004 under the Companies Act, the Shares of which are listed on the Stock Exchange;
“Directors”	the directors of the Company for the time being, including executive directors, non-executive directors and independent non-executive directors;
“Group”	the Company and its subsidiaries from time to time;
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong;
“HKSCC”	Hong Kong Securities Clearing Company Limited;
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC;

DEFINITIONS

“Issue Mandate”	a general mandate proposed to be granted to the Directors to exercise the powers of the Company to allot, issue and deal with Shares (including any sale or transfer of Treasury Shares), during the period as set out in the relevant resolution, in aggregate not exceeding 20% of the total issued Shares (excluding Treasury Shares) of the Company as at the date of passing of the relevant resolution;
“Latest Practicable Date”	28 May 2025, being the latest practicable date prior to the printing of this circular for ascertaining certain information contained herein;
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange;
“PRC”	the People’s Republic of China;
“Registrar”	the branch registrar of the Company in Hong Kong, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong;
“Repurchase Mandate”	a general mandate proposed to be granted to the Directors to exercise the powers of the Company to repurchase Shares, during the period as set out in the relevant resolution, up to a maximum of 10% of the issued Shares (excluding Treasury Shares) as at the date of passing of the relevant resolution;
“RMB”	Renminbi, the lawful currency of the PRC;
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong);
“Shareholders”	registered holders of Shares;
“Shares”	ordinary shares of HK\$0.10 each (or of such other nominal amount as shall result from a sub-division or a consolidation of such shares from time to time) in the capital of the Company;

DEFINITIONS

“Treasury Shares”	has the meaning ascribed to it under the Listing Rules;
“Stock Exchange”	The Stock Exchange of Hong Kong Limited; and
“%”	per cent.

LETTER FROM THE BOARD



CAPITAL ENVIRONMENT HOLDINGS LIMITED
首創環境控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 03989)

Executive Directors:

Mr. Li Fujing (*Chairman*)

Mr. Li Qingsong (*Chief Executive Officer*)

Non-executive Director:

Ms. Hao Chunmei

Independent Non-executive Directors:

Mr. Pao Ping Wing

Mr. Cheng Kai Tai, Allen

Dr. Chan Yee Wah

Dr. Cao Fuguo

Registered Office:

Cricket Square,

Hutchins Drive,

P.O. Box 2681,

Grand Cayman, KY1-1111,

Cayman Islands

Principal Place of Business in

Hong Kong:

40th Floor, Dah Sing Financial Centre

No. 248 Queen's Road East

Wan Chai,

Hong Kong, China

2 June 2025

To the Shareholders

Dear Sir or Madam,

**(1) PROPOSAL FOR
GENERAL MANDATES TO REPURCHASE AND ISSUE SHARES
(2) RE-ELECTION OF RETIRING DIRECTORS
(3) RETIREMENT OF AUDITOR AND APPOINTMENT OF
NEW AUDITOR
AND
NOTICE OF ANNUAL GENERAL MEETING**

INTRODUCTION

The purpose of this circular is to provide you with information reasonably necessary to enable you to make a decision on whether to vote for or against the ordinary resolutions to be proposed at the Annual General Meeting for the purposes of considering and if thought fit, passing resolutions to approve (i) the granting of the Repurchase Mandate; (ii) the granting of the

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Issue Mandate and the extension of the Issue Mandate; (iii) the re-election of retiring Directors who shall retire by rotation; and (iv) retirement of auditor and appointment of new auditor; and to give you the notice of the Annual General Meeting. The Board has confirmed that having made all reasonable enquiries, no Shareholder is required to abstain from voting on any of the above-mentioned proposed resolutions at the forthcoming Annual General Meeting.

I. GENERAL MANDATES TO REPURCHASE AND ISSUE SHARES

At the last annual general meeting of the Company held on 25 June 2024, the Directors were granted a general mandate to exercise the powers of the Company to repurchase issued Shares and a general mandate to issue new Shares in the capital of the Company. These general mandates will lapse at the conclusion of the Annual General Meeting. The Directors therefore propose to seek your approval of the ordinary resolutions to be proposed at the Annual General Meeting to grant general mandates to the Directors to exercise the powers of the Company to repurchase issued Shares and to issue new Shares in the capital of the Company.

Resolution No. 5 as set out in the notice of the Annual General Meeting will be proposed at the Annual General Meeting as an ordinary resolution to grant to the Directors the Repurchase Mandate. An explanatory statement, as required to be disclosed by the Listing Rules, is set out in Appendix I to this circular. The explanatory statement contains all the information necessary to enable you as Shareholders to make an informed decision on whether or not to vote for or against the ordinary resolution to grant the Repurchase Mandate to the Directors at the Annual General Meeting.

Resolutions Nos. 4 and 6 as set out in notice of the Annual General Meeting will be proposed at the Annual General Meeting as ordinary resolutions to grant to the Directors the Issue Mandate and to extend the Issue Mandate by adding the amount of any Shares repurchased by the Company under the Repurchase Mandate.

II. RE-ELECTION OF RETIRING DIRECTORS

Resolution No. 2 as set out in the notice of the Annual General Meeting will be proposed at the Annual General Meeting as an ordinary resolution to re-elect retiring Directors.

In accordance with article 87 of the Articles of Association, at each annual general meeting of the Company, one-third of the Directors for the time being (or, if their number is not a multiple of three (3), the number nearest to but not less than one-third) shall retire from office by rotation provided that every Director shall be subject to retirement at least once every three years. Any Director appointed to fill in a casual vacancy on the Board or as an addition to the existing Board shall not be taken into account in determining which particular Directors or the number of Directors who are to retire by rotation and any Director appointed to fill a casual vacancy on the Board or as an addition to the existing Board shall hold office only until the next following annual general meeting of the Company and shall then be eligible for re-election. Besides, pursuant to the Code provision B.2.3 set out in part 2 of Appendix C1 Corporate

LETTER FROM THE BOARD

Governance Code to the Listing Rules, if an independent non-executive Director serves more than 9 years, his further appointment should be subject to a separate resolution to be approved by Shareholders.

Mr. Li Fujing, Ms. Hao Chunmei, Mr. Pao Ping Wing and Dr. Cao Fuguo will retire from office and, being eligible, offer themselves for re-election at the Annual General Meeting. The biography of these Directors, as required to be disclosed pursuant to the Listing Rules, are set out in Appendix II to this circular.

The tenure in office of Mr. Pao Ping Wing, the independent non-executive Director, has been more than 9 years, and his further appointment will be subject to a separate resolution to be approved by Shareholders.

When selecting the candidates for the Board, the nomination committee of the Company strives to achieve Board diversity by considering a number of factors, including but not limited to professional experience, skills, knowledge, gender, age, cultural and educational background, ethnicity and tenure of service. The nomination committee of the Company has reviewed and assessed the background, expertise, experience and time devoted of the retiring Directors.

Based on the relevant work experience of Mr. Li Fujing, Ms. Hao Chunmei, Mr. Pao Ping Wing and Dr. Cao Fuguo, the nomination committee of the Company believes that the re-appointment of them can ensure the competencies of the Board in corporate management, financing skills, compliance and governance, etc..

III. RETIREMENT OF AUDITOR AND APPOINTMENT OF NEW AUDITOR

Reference is made to the announcement of the Company dated 28 May 2025.

According to the relevant regulations issued by the Ministry of Finance of the People's Republic of China and the State-owned Assets Supervision and Administration Commission of the State Council regarding the audit work on financial statements of state-owned enterprises, there are restrictions in respect of the years of audit services that an accounting firm can continuously provide to a state-owned enterprise. The Company is a subsidiary of Beijing Capital Group Co., Ltd., which is a state-owned enterprise, and since the number of years that the Company has continuously engaged its existing independent auditor, Ernst & Young, has reached the prescribed time limit, Ernst & Young will retire as the auditor of the Company with effect from the conclusion of the Annual General Meeting. The Board also considers that a change of auditor after an appropriate period of time will enhance the independence of the auditor and maintain good corporate governance.

LETTER FROM THE BOARD

The Board has received a confirmation letter from Ernst & Young, in which Ernst & Young has confirmed that there are no circumstances connected with its retirement as auditor of the Company that should be brought to the attention of the Shareholders or creditors of the Company. The Board also confirmed that there was no disagreement between the Company and Ernst & Young or other matters relating to the proposed change of auditor that needed to be brought to the attention of the Shareholders.

In light of Ernst & Young's scheduled retirement, the Company conducted an open procurement and selection process for the procurement of audit services which was overseen by the audit committee of the Board. Such process takes into account factors including but not limited to (i) the fee quote and the audit proposal of the relevant candidates; (ii) their audit experience, industry knowledge, quality control and data protection mechanisms, and technical competence in handling audit work for companies listed on the Stock Exchange; (iii) their independence and objectivity; and (iv) their resources and capabilities including manpower, time commitment and composition of audit working team.

Based on the result of the aforementioned process and with the recommendation of the audit committee of the Board, the Board has resolved to propose to appoint BDO Limited as the auditor of the Company with effect from the conclusion of the Annual General Meeting and until the conclusion of the next annual general meeting of the Company, subject to the approval of the Shareholders at the Annual General Meeting.

An ordinary resolution will be proposed at the Annual General Meeting to appoint BDO Limited as the auditor of the Company to fill the vacancy following the retirement of Ernst & Young for a term ending at the conclusion of the next annual general meeting of the Company and to approve its remuneration, subject to the approval by Shareholders at the Annual General Meeting.

IV. ANNUAL GENERAL MEETING

The notice convening the Annual General Meeting to be held at 6/F, Building 1, Capital Xindadu Hotel, 21 Chegongzhuang Street, Xicheng District, Beijing, China on Thursday, 26 June 2025 at 10:15 a.m. is set out on pages 19 to 23 of this circular.

Pursuant to Rule 13.39(4) of the Listing Rules, any vote of Shareholders at a general meeting of the Company must be taken by poll. Accordingly, the chairman of the Annual General Meeting will demand a poll for every resolution put to the vote at the Annual General Meeting pursuant to article 66 of the Articles of Association. For the avoidance of doubt and for the purpose of the Listing Rules, holders of Treasury Shares (if any) shall abstain from voting on matters that require Shareholders' approval at the Annual General Meeting. Additionally, the Company will announce the results of the poll in the manner prescribed under Rules 13.39(5) and 13.39(5A) of the Listing Rules.

LETTER FROM THE BOARD

A form of proxy for use at the Annual General Meeting is enclosed with this circular and such proxy form is also published on the websites of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk) and the Company (www.cehl.com.hk). Whether or not you are able to attend the Annual General Meeting, you are requested to complete and return the enclosed form of proxy in accordance with the instructions printed thereon to the Company's Hong Kong branch share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong as soon as possible and in any event not less than 48 hours before the time appointed for holding the Annual General Meeting or any adjourned meeting thereof (as the case may be). Completion and return of the form of proxy will not preclude you from attending and voting at the Annual General Meeting or any adjournment thereof, should you so wish. In such event, the proxy form shall be deemed to be revoked. Shareholders may consider appointing the chairman of the Annual General Meeting as his/her proxy to vote on the resolutions, instead of attending the Annual General Meeting or any adjourned meeting thereof in person.

V. CLOSURE OF THE REGISTER OF MEMBERS

To determine the eligibility of the Shareholders to attend the Annual General Meeting, the Company's register of members will be closed from Monday, 23 June 2025 to Thursday, 26 June 2025 (both days inclusive), during which period no transfer of shares will be effected. In order to be entitled to attend and vote at the Annual General Meeting, all transfers of shares of the Company, duly accompanied by the completed transfer forms and all relevant share certificates, must be lodged with the Company's share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration by no later than 4:30 p.m. on Friday, 20 June 2025. The Shareholders whose names appear on the register of members of the Company on Thursday, 26 June 2025, the record date of the Annual General Meeting, will be entitled to attend and vote at the Annual General Meeting.

RECOMMENDATION

The Board considers that the granting of the Repurchase Mandate, the granting of the Issue Mandate and the extension of the Issue Mandate, the re-election of retiring Directors, and the retirement of auditor and appointment of new auditor are in the interests of the Company and the Shareholders as a whole and recommends Shareholders to vote in favour of the ordinary resolutions to approve the same at the Annual General Meeting.

Your attention is also drawn to the additional information set out in the appendices to this circular.

LETTER FROM THE BOARD

RESPONSIBILITY STATEMENT

This circular includes particulars given in compliance with the Listing Rules for the purpose of giving information with regard to the Company. The Directors collectively and individually accept full responsibility for the accuracy of the information contained in this circular and confirm, having made all reasonable enquires, that to the best of their knowledge and belief there are no other facts the omission of which would make any statement herein misleading.

Yours faithfully,
By order of the Board of
Capital Environment Holdings Limited
Li Fujing
Chairman

The following serves as an explanatory statement in compliance with the Listing Rules to give all the information reasonably necessary to enable Shareholders to make an informed decision on whether to vote for or against the ordinary resolution to approve the grant to the Directors the Repurchase Mandate.

1. SHARE CAPITAL

As at the Latest Practicable Date, the issued ordinary share capital of the Company was HK\$1,429,473,316 comprising 14,294,733,167 Shares. The Company does not have any Treasury Shares.

Subject to the passing of the relevant ordinary resolution to approve the Repurchase Mandate (as set out in Resolution No. 5 of the notice of the Annual General Meeting) and on the basis that no further Shares are issued or repurchased prior to the Annual General Meeting and the Company does not have any Treasury Shares, exercise in full of the Repurchase Mandate would result in the repurchase by the Company of a maximum of 1,429,473,316 Shares during the period as set out in Resolution No. 5 of the notice of the Annual General Meeting, representing not more than 10% of the number of issued Shares (excluding Treasury Shares) of the Company as at the Latest Practicable Date.

2. REASONS FOR REPURCHASES

The Directors have no present intention to repurchase any Shares but consider that the Repurchase Mandate is in the best interests of the Company and the Shareholders. Such repurchases may, depending on market conditions and funding arrangements at the time, lead to an enhancement of the net assets value and/or earnings per share of the Company and will only be made when the Directors believe that such repurchases will benefit the Company and the Shareholders.

3. FUNDING OF REPURCHASES

In repurchasing Shares, the Company may only apply funds legally available for such purpose in accordance with its Articles of Association, the Listing Rules, the Companies Act, all other applicable laws of the Cayman Islands and any other applicable laws. A listed company may not repurchase its own shares on the Stock Exchange for a consideration other than cash or for settlement otherwise than in accordance with the trading rules of the Stock Exchange from time to time.

Any repurchases may be made out of profits or share premium of the Company or out of the proceeds of a fresh issue of Shares made for the purpose, or subject to the Companies Act, out of capital. Any premium on a repurchase may be made out of profits or share premium of the Company, or subject to the Companies Act, out of capital.

There might be material adverse impact on the working capital and/or gearing position of the Company (as compared with the position disclosed in the audited accounts contained in the 2024 Annual Report), in the event that the Repurchase Mandate was to be exercised in full at any time during the proposed repurchase period. However, the Directors do not intend to exercise the Repurchase Mandate to such extent as would in the circumstances have a material adverse impact on the working capital requirements of the Company or the gearing position which in the opinion of the Directors are from time to time appropriate for the Company.

The Company may cancel any Shares repurchased and/or hold Shares repurchased as Treasury Shares, subject to market conditions at the time of the Share repurchase and its capital management needs.

For any Treasury Shares deposited with CCASS pending resale on the Stock Exchange, the Company shall (i) procure its broker not to give any instructions to HKSCC to vote at general meetings of the Company for the Treasury Shares deposited with CCASS; and (ii) in the case of dividends or distributions, withdraw the Treasury Shares from CCASS, and either re-register them in its own name as Treasury Shares or cancel them, in each case before the record date for the dividends or distributions, or take any other measures to ensure that it will not exercise any Shareholders' rights or receive any entitlements which would otherwise be suspended under the applicable laws if those Shares were registered in its own name as Treasury Shares.

4. SHARE PRICE

The highest and lowest prices at which the Shares have been traded on the Stock Exchange in each of the twelve months preceding the Latest Practicable Date and up to the Latest Practicable Date were as follows:

	Highest <i>HK\$</i> <i>(Per Share)</i>	Lowest <i>HK\$</i> <i>(Per Share)</i>
Year 2024		
April	0.100	0.077
May	0.099	0.082
June	0.091	0.080
July	0.106	0.080
August	0.088	0.078
September	0.087	0.066
October	0.104	0.079
November	0.086	0.073
December	0.098	0.077
Year 2025		
January	0.105	0.088
February	0.099	0.083
March	0.086	0.075
April	0.080	0.069
May (up to the Latest Practicable Date)	0.078	0.071

5. DIRECTORS, THEIR CLOSE ASSOCIATES AND CONNECTED PERSON

None of the Directors nor, to the best of their knowledge and having made all reasonable enquiries, any of their respective close associates (as defined in the Listing Rules), have any present intention to sell any Shares to the Company under the Repurchase Mandate in the event that such mandate is approved by Shareholders.

No core connected person (as defined in the Listing Rules), has notified the Company that he/she has a present intention to sell any Shares to the Company, nor has he/she undertaken not to do so in the event that the Repurchase Mandate is approved by Shareholders.

6. EFFECT OF THE CODE

If on the exercise of the power to repurchase Shares pursuant to the Repurchase Mandate, a Shareholder's proportionate interest in the voting rights of the Company increases, such increase in the proportionate interest will be treated as an acquisition for the purposes of the Rule 32 of the Code. As a result, a Shareholder or a group of Shareholders acting in concert (within the meanings of the Code) could obtain or consolidate control of the Company and become obliged to make a mandatory offer in accordance with Rule 26 of the Code for all Shares not already owned by such Shareholder or group of Shareholders.

As at the Latest Practicable Date, to the best of the knowledge and belief of Directors, Beijing Capital (Hong Kong) Limited, together with party presumed to be acting in concert with it which include namely, BCG Chinastar International Investment Limited (hereinafter altogether "**Beijing Capital Concert Group**"), beneficially held 9,565,793,808 Shares, representing approximately 66.92% of the total issued Shares (excluding Treasury Shares) of the Company.

Assuming that there will be no change to the number of issued Shares of the Company since the Latest Practicable Date and up to the date of the repurchase, in the event that the Directors exercise in full the power to repurchase Shares of the Company under the Repurchase Mandate, if so approved, in accordance with the terms of Resolution No. 5 as set out in the notice of the Annual General Meeting, the attributable aggregate shareholding of Beijing Capital Concert Group in the Company would be increased to approximately 74.35% of the total issued Shares (excluding Treasury Shares). In the opinion of the Directors, such increase in the shareholding would not give rise to an obligation to make a mandatory offer under Rules 26 and 32 of the Code. The Directors are not aware of any consequence which will arise under the Code as a result of any repurchases to be made under the Repurchase Mandate. Moreover, in the event that the Repurchase Mandate is implemented in full, the number of Shares held by the public would not fall below 25% of the total issued Shares.

7. SHARES REPURCHASES MADE BY THE COMPANY

The Company had not repurchased any Shares (whether on the Stock Exchange or otherwise) in the six months preceding the Latest Practicable Date.

8. GENERAL

The Company confirms that neither this explanatory statement nor the proposed Share repurchase has any unusual features.

The Directors will exercise the power of the Company under the Repurchase Mandate in accordance with the Listing Rules, the applicable laws of the Cayman Islands and the regulations set out in the Articles of Association.

The biography of the Directors, who will retire from office by rotation at the Annual General Meeting and being eligible, offer themselves for re-election at the Annual General Meeting, are set out below:

EXECUTIVE DIRECTOR

Mr. Li Fujing (“Mr. Li”), aged 44, holding a master’s degree, is a senior economist and engineer. He was appointed as an executive director and the chief executive officer of the Company in November 2019, and was re-designated as the chairman of the board of directors from the chief executive officer on 20 December 2023. Mr. Li is a director and general manager of Beijing Capital Eco-Environment Protection Group Co., Ltd. (stock code on Shanghai Stock Exchange: 600008). Before joining the Company, he worked as assistant to the general manager of the infrastructure department and deputy general manager of the environmental industry department at Beijing Capital Group Co., Ltd..

Mr. Li has rich experience in enterprise management and operation, investment, financing and risk management and other enterprise management work, as well as work experience at overseas enterprises. He worked as an engineer at Baicheng Engineering Technology (Beijing) Co., Ltd. (柏誠工程技術(北京)有限公司), and as project manager at the infrastructure consulting department of Beijing Municipal Engineering Consulting Corporation (北京市工程諮詢公司). He joined Beijing Capital Group Co., Ltd. in May 2013 and successively acted as the assistant to general manager of the infrastructure department, the deputy general manager of the environmental industry department and a director of its certain domestic and foreign subsidiaries.

Save as disclosed above and as at the Latest Practicable Date, Mr. Li has no directorship held in other listed public companies in the last three years and he does not have any relationship with any other Directors, senior management, substantial or controlling Shareholders of the Company.

As at the Latest Practicable Date, Mr. Li does not have any other interests in the Shares of the Company within the meaning of Part XV of the SFO.

Mr. Li has entered into a service contract with the Company, for a term of three years commencing from 25 November 2019, and will continue thereafter until terminated by both parties mutually agreed or by either party thereto giving to the other not less than three months’ prior notice in writing. Mr. Li is entitled to an annual salary of RMB1,208,000 and a year-end bonus at the discretion of the Board with reference to his duties and responsibilities and performance of the Company. Mr. Li has taken the initiative to waive his remuneration for services rendered by him as executive Director.

Save as disclosed, there is nothing which needs to be disclosed pursuant to Rule 13.51(2)(h) to Rule 13.51(2)(w) of the Listing Rules in respect of Mr. Li’s re-election.

NON-EXECUTIVE DIRECTOR

Ms. Hao Chunmei (“**Ms. Hao**”), aged 54, is a senior accountant, certified public accountant and certified public valuer, was appointed as an executive director of the Company in April 2018, and subsequently re-designated as non-executive Director in July 2021. Ms. Hao obtained a master’s degree in accounting from the Central University of Finance and Economics and a bachelor’s degree in mechanical manufacturing from Beihang University. Ms. Hao is currently the chief accountant of Beijing Capital Eco-Environment Protection Group Co., Ltd. (stock code on Shanghai Stock Exchange: 600008). Ms. Hao served as a department head of planning and finance department, the general manager of accounting information department, the general manager of the planning and finance department and general manager of the corporate development centre of Beijing Capital Eco-Environment Protection Group Co., Ltd.. Ms. Hao has extensive experience in finance, corporate management, acquisition and merger, and corporate financing.

Save as disclosed above and as at the Latest Practicable Date, Ms. Hao has no directorship held in other listed public companies in the last three years and she does not have any relationship with any other Directors, senior management, substantial or controlling Shareholders of the Company.

As at the Latest Practicable Date, Ms. Hao does not have any other interests in the Shares of the Company within the meaning of Part XV of the SFO.

Ms. Hao has entered into a service contract with the Company, for a term of three years commencing from 2 July 2021, and will continue thereafter until terminated by both parties mutually agreed or by either party thereto giving to the other not less than three months’ prior notice in writing. Ms. Hao is entitled to a fixed monthly salary of HK\$30,000 for 13 months per year and a year-end bonus at the discretion of the Board with reference to her duties and responsibilities and performance of the Company. Ms. Hao has taken the initiative to waive her remuneration for services rendered by her as executive Director.

Save as disclosed, there is nothing which needs to be disclosed pursuant to Rule 13.51(2)(h) to Rule 13.51(2)(w) of the Listing Rules in respect of Ms. Hao’s re-election.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Pao Ping Wing (“Mr. Pao”), JP, aged 77, was appointed as an independent non-executive Director of the Company in June 2006. He had been actively serving on the consultation and formulation of government policies, including those relating to town planning, urban renewal, public housing and environment matters, etc. for years. Mr. Pao has been appointed as a Justice of the Peace of Hong Kong since 1987. Mr. Pao was an ex-Urban Councilor. He obtained a Master of Science in Human Settlements Planning and Development from the Asian Institute of Technology in Thailand in 1980. Mr. Pao was elected as one of the Ten Outstanding Young Persons of Hong Kong in 1982 and one of the Ten Outstanding Young Persons of the World in 1983.

Since 1987, Mr. Pao has been an independent non-executive director of companies listed on The Stock Exchange of Hong Kong Limited, and has extensive experience in the field of corporate governance. Currently, he is an independent non-executive director of a number of companies listed on the Stock Exchange, including Sing Lee Software (Group) Limited (stock code: 8076), Soundwill Holdings Limited (stock code: 878), Maoye International Holdings Limited (stock code: 848) and Global International Credit Group Limited (stock code: 1669). Mr. Pao also served as an independent non-executive director of Oriental Enterprise Holdings Limited (stock code: 18) from July 1987 to August 2023, and an independent non-executive director of Zhuzhou CRRC Times Electric Co., Ltd. (stock code: 3898) from June 2006 to June 2023, the shares of which is listed on the Main Board of The Stock Exchange of Hong Kong Limited and the Science and Technology Innovation Board of the Shanghai Stock Exchange.

Mr. Pao has served the Board for more than nine years since 15 June 2006. Despite this length of service, the independence of Mr. Pao, especially in terms of exercising independent judgment and objective challenges to the management, has not been or will not be in any way compromised or affected. The Board is confident that Mr. Pao will continue to make valuable contribution to the Company by providing his balanced and objective views to the Board; and Mr. Pao’s extensive and unique working and life experience could contribute to the diversity of the Board. Mr. Pao has also provided an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The nomination committee of the Company (with Mr. Pao abstaining from opining on the same) is fully satisfied that Mr. Pao meets the independence guidelines set out in Rule 3.13 of the Listing Rules and continues to be independent. The Board therefore comes to the view that Mr. Pao should be re-elected for a further term at the Annual General Meeting.

Save as disclosed above and as at the Latest Practicable Date, Mr. Pao has no directorship held in other listed public companies in the last three years and he does not have any relationship with any other Directors, senior management, substantial or controlling Shareholders of the Company.

As at the Latest Practicable Date, Mr. Pao does not have any other interests in the Shares of the Company within the meaning of Part XV of the SFO.

Mr. Pao has entered into a letter of appointment with the Company for a term of three years commencing from 15 June 2024 and he is entitled to a fixed monthly Director's fee of HK\$29,000 which is determined by the Board from time to time with reference to the market conditions.

Save as disclosed, there is nothing which needs to be disclosed pursuant to Rule 13.51(2)(h) to Rule 13.51(2)(w) of the Listing Rules in respect of Mr. Pao's re-election.

Dr. Cao Fuguo ("Dr. Cao"), aged 58, was appointed as an independent non-executive Director of the Company on 23 May 2023, and holds a doctorate degree in civil and commercial law from Tsinghua University. Dr. Cao is currently a professor of the School of Law, the dean of the PPP Governance Research Institute and a member of the Faculty of Law of the Eighth Academic Committee of Central University of Finance and Economics (中央財經大學), the director of the China Public Procurement Research Institute (中國公共採購研究所), and the director of the Energy Transformation, Low Carbon and Sustainable Procurement Research Center of the Guangdong-Hong Kong-Macao Greater Bay Area (Whampoa) Research Institute (粵港澳大灣區(黃埔)研究院). He is the host and chief expert of the major projects of the National Social Science Fund (國家社科基金重大項目), a new century excellent talent of the Ministry of Education, and a Fulbright visiting scholar. Dr. Cao is also concurrently the legal advisor of the Ministry of Finance, the vice president of the Energy Law Research Association of China Law Society (中國法學會能源法研究會), a member of the Beijing Major Construction Project Advisory Committee (北京市重大建設項目諮詢委員會), an evaluation expert and leader of the evaluation team for the PPP demonstration project of the Ministry of Finance (財政部PPP示範項目), a member of the International Advisory Committee of the Faculty of Business Administration of AIMST University, Malaysia, an independent director of both of Bloomage Biotechnology Corporation Limited (華熙生物科技股份有限公司)(a company listed on the Science and Technology Innovation Board of the Shanghai Stock Exchange) and Huaxin Investment Management Co., Ltd. (華芯投資管理有限公司), a fund manager of National Integrated Circuit Investment Industry.

Dr. Cao served as a member of the expert group as well as the consultant of the working group of the Chinese government delegation for two law revision projects, namely "Public Procurement Model Law" and "PPP Legislative Model Provisions" of the United Nations Commission on International Trade Law, the president-elect of the International Public Procurement Conference (IPPC), co-chairman of the Ninth International Conference on Public Procurement. He has also participated in the research and drafting of "Chinese Government and Social Capital Cooperation Law" (《中國政府和社會資本合作法》), "Chinese Government Procurement Law" (《中國政府採購法》), "China Tendering and Bidding Law" (《中國招標投標法》), "Beijing Urban Infrastructure Franchising Regulations" (《北京市城市基礎設施特許經營條

例》) and “China Energy Law”(《中國能源法》). He has presided over 50 scientific research projects including major projects of the National Social Science Fund, published more than ten books (including monographs, editor-in-chief, and translations), and published more than 70 papers in important domestic and foreign journals such as “Chinese Law”(《中國法學》), “Law Science”(《法學》), “Journal of the National Academy of Administration”(《國家行政學院學報》), “Chinese Administration”(《中國行政管理》), “Fiscal Research”(《財政研究》), “Urban Development Research”(《城市發展研究》), and SSCI/SCI searching journals.

Dr. Cao’s main research and teaching fields are commercial law (bilingual teaching of corporate law), fiscal law (public procurement law/PPP law, etc.), economic law, climate change and energy law (rule of law in energy transition), health law, corporate governance, corporate social responsibility and common prosperity. He has extensive legal knowledge, outstanding research results and teaching experience, covering legal fields such as commercial law, fiscal law and health law, etc., as well as environmental, social and economic fields such as climate change, energy transition, procurement theory and policy, etc..

Save as disclosed above and as at the Latest Practicable Date, Dr. Cao has no directorship held in other listed public companies in the last three years and he does not have any relationship with any other Directors, senior management, substantial or controlling Shareholders of the Company.

As at the Latest Practicable Date, Dr. Cao does not have any other interests in the Shares of the Company within the meaning of Part XV of the SFO.

Dr. Cao has entered into a letter of appointment with the Company for a term of three years commencing from 23 May 2023 and he is entitled to a fixed monthly Director’s fee of HK\$29,000 which is determined by the Board from time to time with reference to the market conditions.

Save as disclosed, there is nothing which needs to be disclosed pursuant to Rule 13.51(2)(h) to Rule 13.51(2)(w) of the Listing Rules in respect of Dr. Cao’s re-election.

NOTICE OF ANNUAL GENERAL MEETING



CAPITAL ENVIRONMENT HOLDINGS LIMITED 首創環境控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 03989)

NOTICE IS HEREBY GIVEN THAT the annual general meeting (the “**Meeting**”) of Capital Environment Holdings Limited (the “**Company**”) will be held at 6/F, Building 1, Capital Xindadu Hotel, 21 Chegongzhuang Street, Xicheng District, Beijing, China on Thursday, 26 June 2025 at 10:15 a.m. for the following purposes:

Capitalised terms used in this notice shall have the same meanings as those defined in the circular of the Company dated 2 June 2025 to the Shareholders unless otherwise specified.

1. To receive and consider the audited financial statements and the reports of the Directors and auditors of the Company for the year ended 31 December 2024.
2.
 - (i) To re-elect Mr. Li Fujing as executive Director;
 - (ii) To re-elect Ms. Hao Chunmei as non-executive Director;
 - (iii) To re-elect Mr. Pao Ping Wing as independent non-executive Director;
 - (iv) To re-elect Dr. Cao Fuguo as independent non-executive Director; and
 - (v) To authorise the board of directors of the Company to fix the remuneration of the Directors.
3. To consider and approve the engagement of BDO Limited as the Company’s auditor and authorise the Board to fix their remuneration.

NOTICE OF ANNUAL GENERAL MEETING

4. To consider and, if thought fit, pass with or without amendment(s) the following resolution as ordinary resolution:

“THAT:

- (a) subject to paragraph (c) of this Resolution, and pursuant to the Listing Rules, the exercise by the Directors during the Relevant Period (as hereinafter defined) of all the powers of the Company to allot, issue and deal with additional shares of HK\$0.10 each in the Shares (including any sale and transfer of Treasury Shares of the Company) (if permitted under the Listing Rules) and to make or grant offers, agreements and options (including warrants, bonds, notes, debentures and other securities which carry rights to subscribe for or are convertible into Shares) which would or might require the exercise of such powers be and is hereby generally and unconditionally approved;
- (b) the approval in paragraph (a) of this Resolution shall authorise the Directors during the Relevant Period (as hereinafter defined) to make or grant offers, agreements and options (including warrants, bonds, notes, debentures and other securities which carry rights to subscribe for or are convertible into Shares) which would or might require the exercise of such powers after the end of the Relevant Period (as hereinafter defined);
- (c) the aggregate number of Shares allotted or agreed conditionally or unconditionally to be allotted (whether pursuant to an option or otherwise) and issued (including any sale and transfer of Treasury Shares of the Company) by the Directors pursuant to the approval in paragraph (a) of this Resolution, otherwise than pursuant to (i) a Rights Issue (as hereinafter defined); or (ii) the exercise of any rights of subscription or conversion under any share option scheme(s) of the Company or any other option, scheme or similar arrangement for the time being adopted for the grant or issue to grantees as specified in such scheme or similar arrangement of Shares or rights to acquire the Shares; or (iii) an issue of Shares pursuant to any scrip dividends or similar arrangement providing for the allotment of Shares in lieu of the whole or part of the dividend on Shares in accordance with the Articles of Association in force from time to time, shall not exceed 20% of the aggregate number of issued Shares (excluding Treasury Shares) of the Company as at the date of passing of this Resolution, and the said approval shall be limited accordingly; and

NOTICE OF ANNUAL GENERAL MEETING

- (d) for the purpose of this Resolution:

“Relevant Period” means the period from the date of passing of this Resolution until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of the Company;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required by the Articles of Association, or any other applicable laws to be held; and
- (iii) the date on which the authority set out in this Resolution is revoked or varied by an ordinary resolution of the Shareholders in general meeting.

“Rights Issue” means an offer of Shares, or offer or issue of warrants, options or other securities giving rights to subscribe for Shares, open for a period fixed by the Directors to holders of Shares, whose names appear on the register of members of the Company (and, where appropriate, to holders of other securities of the Company entitled to the offer), on a fixed record date in proportion to their holdings of such Shares (or, where appropriate, such other securities) as at that date (subject to such exclusions or other arrangements as the directors of the Company may deem necessary or expedient in relation to fractional entitlements, or having regard to any restrictions or obligations under the laws of, or the requirements of any recognized regulatory body or any stock exchange in, any territory or otherwise howsoever applicable to the Company).”

5. To consider and, if thought fit, pass with or without amendment(s) the following resolution as ordinary resolution:

“THAT:

- (a) subject to paragraph (c) of this Resolution, the exercise by the Directors during the Relevant Period (as hereinafter defined) of all powers of the Company to repurchase Shares on the Stock Exchange or any other stock exchange on which the securities of the Company may be listed and recognized by the Securities and Futures Commission of Hong Kong and the Stock Exchange for such purpose, subject to and in accordance with all applicable laws and the requirements of the Rules Governing the Listing of Securities on the Stock Exchange or any other stock exchange as amended from time to time, be and is hereby generally and unconditionally approved;

NOTICE OF ANNUAL GENERAL MEETING

- (b) the approval in paragraph (a) of this Resolution shall be in addition to any other authorisation given to the Directors and shall authorise the Directors on behalf of the Company, during the Relevant Period (as hereinafter defined), to procure the Company to repurchase the Shares at a price determined by the Directors;
 - (c) the aggregate number of Shares which may be repurchased by the Company pursuant to the approval in paragraph (a) of this Resolution, during the Relevant Period (as hereinafter defined), shall not exceed 10% of the aggregate number of issued Shares (excluding Treasury Shares) of the Company as at the date of passing of this Resolution and the authority granted pursuant to paragraph (a) of this Resolution shall be limited accordingly; and
 - (d) for the purpose of this Resolution, “Relevant Period” means the period from the date of passing of this Resolution until whichever is the earliest of:
 - (i) the conclusion of the next annual general meeting of the Company;
 - (ii) the expiration of the period within which the next annual general meeting of the Company is required by the Articles of Association, or any other applicable laws to be held; and
 - (iii) the date on which the authority set out in this Resolution is revoked or varied by an ordinary resolution of the Shareholders in general meeting.”
6. To consider and, if thought fit, pass with or without amendment(s) the following resolution as ordinary resolution:

“**THAT** conditional upon Resolutions Nos. 4 and 5 set out in the notice convening this Meeting being duly passed, the general mandate granted to the Directors to exercise the powers of the Company to allot, issue and deal with Shares pursuant to Resolution No. 4 set out in the notice convening this Meeting be and is hereby extended by the addition thereto of a number representing the aggregate number of issued Shares of the Company repurchased by the Company under the authority granted pursuant to Resolution No. 5 set out in the notice convening this Meeting, provided that such an extended amount shall not exceed 10% of the aggregate number of issued Shares (excluding Treasury Shares) of the Company as at the date of the passing of Resolution No. 5 set out in the notice convening this Meeting.”

By order of the Board of
Capital Environment Holdings Limited
Li Fujing
Chairman

Hong Kong, 2 June 2025

NOTICE OF ANNUAL GENERAL MEETING

Notes:

1. The register of members of the Company will be closed during the following period:

In order to determine the entitlement to attend and vote at the Meeting, the register of members of the Company will be closed from Monday, 23 June 2025 to Thursday, 26 June 2025, both days inclusive, during which period the registration of transfers of Shares will be suspended. In order to qualify to attend and vote at the Meeting, completed transfer forms accompanied by the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration not later than 4:30 p.m. on Friday, 20 June 2025.

2. Shareholder entitled to attend and vote at this Meeting is entitled to appoint a proxy to attend and, on a poll, vote instead of him at this Meeting. A proxy need not be a Shareholder but must be present in person to represent the member.
3. The form of proxy must be lodged at the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, not less than 48 hours before the time appointed for the Meeting.
4. Where there are joint registered holders of any Share, any one of such joint holders may vote at any meeting, either in person or by proxy, in respect of such Share as if he were solely entitled thereto, but if more than one of such joint holders be present at any meeting personally or by proxy, the one of the said persons so present whose name stands first on the register of members of the Company in respect of such Share shall alone be entitled to vote in respect thereof.
5. Completion and return of a proxy form will not preclude a Shareholder from attending and voting in person if he/she is subsequently able to be present and, in such event, the instrument appointing a proxy shall be deemed to be revoked.
6. The translation into Chinese language of this notice is for reference only. In case of any inconsistency, the English version shall prevail.